COMPANY NUMBER 02903642 (England and Wales)

CHARITY NUMBER 1035252

HARPENDEN MENCAP (A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2020

ANDREW WIGGETT Chartered Accountants and Statutory Auditors

REFERENCE AND ADMINISTRATIVE INFORMATION

Trustees, Directors & Mrs. J. Caseberry

Members of Executive Mrs. A. Hignell
Committee Mr. N. Latham

Committee Mr. N. Latham Mrs. C. Rosser-Smith

Mr. G. Caseberry (Co-opted 09/03/20) Mr. P. Taylor (Co-opted 10/02/20)

Chief Executive Officer Angela Duce (Appointed 01/04/20)

Company number 02903642 (England and Wales)

Charity number 1035252

Operational name Harrenden Mencap

Registered office and Stairways, 19 Douglas Road, operational address Harpenden, Herifordshire, AL5 2EN

Bankers Triodos Bank UK Ltd

Deanery Road, Bristol, BS1 5AS

Solicitors Taylor Walton.

TW House, Station Approach, Harpenden, Hertfordshire, AL5 4SP

Independent auditors Andrew Wienett.

Chartered Accountants and Statutory Auditors, Gainsborough House, 15 High Street,

Harpenden, Hertfordshire, AL5 2RT

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HARPENDEN MENCAP EXECUTIVE COMMITTEE'S REPORT FOR THE YEAR ENDED 31ST MARCH 2020

The Executive Committee presents its report and audited financial statements for the year ended 31st March 2020. The reference and administrative information relating to the charity is set out on Page 1.

REFERENCE AND ADMINISTRATIVE DETAILS, TRUSTEES AND ADVISERS

Executive Committee Members: The members of the Executive Committee who served during the year were:
Dr D Brid (Resigned 93:200; Mrs J Caseberry (Charman); Mr P Fisher (Resigned 201:120; Mr F Ger (Resigned 201:120; Mr F Grastree); Mr McReath (Resigned 23:101:19) and Mr F (Resigned 201:101; Mr Grastree); Mr McReath (Resigned 23:101:19) and Mrs (Resigned 201:101; Mr Grastree); Mr Grastree (Resigned 201:

Advisers: Bank: Triodos Bank UK Ltd. Solicitors: Taylor Walton and Neves. Auditors: Andrew Wiesett.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Gomenia Document. The local charty, which is affiliated to Royal Menson, was founded in 1959, and has been on the corner disc disc less lib. The organisation is a charitable company intelled by guarantee, incorporated on 2th March John and registered said charity and the Registered Charity and the 103532. The company was established under a Memorandam of Association which costilished the objects and powers of the charitable company and is provened under a the Articles of Association in the event of the company being wound up members are required to contribute an amount not exceeding 1.3.

Sizisture. The charity has an Executive Committee of up to 2 members who meet monthly and are responsible for the strategic direction and pair of the direction and the strategic direction because of the company and are also Trustees of the charity and there are no other Trustees. Each member's appointment is confirmed by the charity's members at the Annual General Meeting.

Tustees, Most Trustees are already familiar with the practical work of the charly, Additionally, now Trustees are invited and encouraged to atmed Executive Committees meetings prior to final commitment to familiarise themselves with the charly and the context within which it operates. There is an Induction Pack with a set of guidelines for the Trustees on their duties and responsibilities.

FINANCIAL REVIEW

Bestrues: The charity requires reserves, generally, for financial security and, in particular, to provide for the financial clinics of a potential reduction in occuprose, and for possible changes in the payment policies of its main finalling agencies. The Executive Committee has reviewed the required level of cash receives and feels that in the current climate these should be a minimum of EXELORO. As explained in next 17, ered is a reserve should like the General Postcompared to the target of EZTS.735 at the year end. The position will be monitored closely by the Trustees, who regulately review the minimum cash requirement.

Surplus/Deficit. The provision of residential accommodation is by far the most financially significant of the charity's netrities. A deficit arose on these activities this year together with a deficit on activities insided by the charity for deficit was intigated in part by voluntary income and income from other activities. Accordingly, the charity reports a surplus this year of ±15.797 (2018: £57.788).

Domations and Eughalising. During the year we have received domations from many domen who have contributed and are too materious to man individually. However, can had over you one of been is grainly spreading, and they proved in the contributed of the property of the included on running gair (day, Wesley) verifies meeting, quite right, South Preifs, Moriet Makes Control, St. Albest Martherol, coded undernate and the F. Peles Colleague, Total domations and parties of Electric (H. S. COP) 92: 100-983, we received which were adiscusted to the Amenine's Funds (PVF (2019; Eds. Syl's), feel failuling Fund (1.43), and which were adiscusted to the Amenine's Funds (PVF (2019; Eds. Syl's), feel failuling Fund (1.43), and (1.45), the college of the (1.45) and (

<u>Funds Available</u>: In the Trustees' opinion, there are sufficient funds available to crosure the continuation of the charity's various activities and to finance the immediate plans set out above and thus continue to fulfil the charity's main objectives.

Investment Pollcy: The Executive Committee has considered the most appropriate policy for investing funds. Due to the volatility of the Stock Market and in view of the fact that significant reserves may be needed at short notice to fund

HARPENDEN MENCAP EXECUTIVE COMMITTEE'S REPORT FOR THE YEAR ENDED 31ST MARCH 2020

Investment Policy (continued): accommodation projects. Trustees consider that they must be kept in short to medium term deposits. Interest received during the year amounted to £1,981 (2019: £2,145), of which £80 (2019: £91) is artirbutable to the Bullding Fundament.

Risk Management. The Executive Committee has given consideration to the major risks to which the charity is exposed and is satisfied that systems and procedures are established in order to manage those risks.

PLANS FOR FUTURE PERIODS

Extending Sexings, The churtly continues to seek ways of extending its services in support of people with learning disabilities and their families and no this end is earlier in liakings with Nethertordshire Councy Connect). St Albansa City and District Council, local builders, Housing Associations and other groups in the area, notably Passport to Leisure, Harmenden Gasewav Club and Faith and Liebt.

Our Property: Our housing objective is to replace all of the existing accommodation and administrative offices at Stairways with now developments in conformity with modern standards. Our eleven that facility (Pine Court) has been open since November 2012. The difficulty of finding suitable sites within the Harpenden area makes it impossible to predict where and when further developments with Jappene.

ADMINISTRATION INFORMATION

Executive Committee Appointments, The Executive Committee has overall control of the charity. It is responsible for the day to day activities of the charity and supports campaigning, publicity and other activities as and when required. The committee members are Directives of the country, and extense of the charity, all members of these committees give their time voluntarily and receive no benefits from the charity other than the incidental benefit of being closer to the care being offered to some of their offerent opens of their offerent opens.

Throughout the year, the day to day numing of the charity was the responsibility of the Director of Services- Karen Seafford, After 1999; years loay a service, Karen retired from the charity on 31* March 2000. The trustees and members thank Karen for all her committenent and dedication over the years. Angela Duce was appointed as Chief Executive Officer from 19* April 2020 and oversees the strategie direction and day to day operations.

Related Parties: The charity works with Hertfordshire County Council and Herts Valleys Clinical Commissioning Group which, together with various different government agencies, provides substantially the revenue funding necessary to manage the care services.

OBJECTIVES AND ACTIVITIES

- Objectives: The charity's purposes as set out in the objects contained in the company's Memorandum of Association are:

 The relief of people with a learning distability in particular by the provision of help and support for them and their families, deependents and carers, and to prevent learning dissibilities for the public
 - benefit; and
 To provide or assist in the provision of facilities for the recreation or leisure time occupation for
 - people who have need thereof by reason of improving their conditions of life.

Public Benefit: The Trustees have complied with the duty in section 4 of the 2006 Charlics Act to have regard to guidance published by the Charly Commission, including public benefit guidance. They have referred to the Charly Commission's guidance on public benefit when reviewing the aims and objectives and in planning future activities, in particular, the Trustees have considered how planned activities will contribute to the aims and objectives they have set.

People We Helm: The charity is established for the relief of people with learning and related disabilities within Harpanden and its summanding mans. We have a registered care home, Stairways, providing long term residential care to eleven adults at Stairways and provide stail support under Supported Living for nine adults also living at Stairways. We provide Doniciliary care for cleven adults at Pinc Court and six adults living in the community. In addition, we support local community groups that provide desire archivities, for adults with learning desirabilities.

Addiding. A Grant to the charty, can be self-enformed, referral from a family member or cores, referral from the community learning dutility local was them, or referral from any other professional not a GPs and community masses. The systems of famility will depend on the rouse the referral is made. Here we fire reptices available to families made access to the charty's services (1) Self-directing fromfarg a service can or direction and residence (2) Directly communities service; the local anticolity will assist with the familing or service; (2) Deep represents where the local anticolity will assist with the familing or service; (3) Deep represents where the local anticolity will assist with the familing or service; (3) Deep represents where the local anticolity will assist with the familing or service; (3) Deep represents where the local anticolity will assist with the familing or service; (3) Deep represents where the local anticolity will assist with the familing or service; (3) Deep represents where the local anticolity approach as the community of the service of the service of the profession of the service of

HARPENDEN MENCAP EXECUTIVE COMMITTEE'S REPORT FOR THE YEAR ENDED 31ST MARCH 2020

ACHIEVEMENTS AND PERFORMANCE

Inspections: The Adult Residential Services, the Adult Supported Living Services and the Adult Domiciliary Care Services all received a "Good" rating under the Care Quality Commission's Care Standards. This is a reflection of the hard work and commitment of all three Managers and their staff teams.

Employment Opportunities; Harpenden Mencap's charity shop enables and supports people with a learning disability to gain confidence and develop skills in retail in a safe environment.

Staff Team: The charity is fortunate in having a team of dedicated and able staff working in all denartments. The Trustees wish to place on record their gratitude to all our staff for all they do to further the aims of the charity.

STATEMENT OF THE EXECUTIVE COMMITTEE MEMBERS' RESPONSIBILITIES

The Executive Committee members as Directors and Trustees are responsible for preparing their Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Executive Committee members to prepare financial statements for each financial year, Under that law the Executive Committee members have elected to prepare the financial statements in accordance with United Kingdom Generally Accounting Practice (United Kingdom Accounting Standards and applicable law), Under company law the Executive Committee members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its surplus for that year. In preparing these financial statements, the Executive Committee members are required to:

- · Select suitable accounting policies and then apply them consistently;
- · Make judgements and accounting estimates that are reasonable and prudent;
- · Prepare the financial statements on the goine concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Executive Committee members are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE OF INFORMATION TO AUDITORS

The Executive Committee members as Directors who hold office at the date of the approval of this annual report confirm that:

- · So far as they are aware, there is no relevant audit information, information needed by the company's auditors in connection with preparing their report, of which the company's auditors are unaware; and That they have taken all the steps that they ought to have taken as the directors in order to make
 - themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

AUDITORS

A resolution proposing Andrew Wiggett be re-appointed as auditors of the charity will be put to the Annual General Meeting.

This report has been prepared in accordance with the Statement of Recommended Practice - Accounting and Reporting by Charities and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small

Approved by the Executive Committee on Monday, 20th July 2020 and signed on its helialf

& Casebarry

Chairman of Executive Committee & Trustee

Member of Executive Committee, Treasurer & Trustee

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HARPENDEN MENCAP

Opinion

We have audied the financial statements of Harpenden Mencog (the Charly) for the year ended 31th Merch 2020 which comprise the Statement of Financial Anxivine (Including Incomes and Expenditure Account, the Blastere Short, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The Hamacied reporting financial standard 102: The Financial Reporting Standard applicable in the UK and Republic of Fedural (United Kingdom Generally) Accounted Accounting Practices).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31st March 2020 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (IK) (ISAs (IK)) and applicable law. Our proposabilities under how standards are further described in the Auditor's repossibilities under for the suite of the function statements section of our report. We are independent of the Charlys in accordance with the ethical requirements that are relevant to our and/or the financial statements in the IK, including part FIK: Eshalls Standard, and the provisions available for small entities, in the elementances set out in note. It is the financial statements, and we have fulfilled out other chieful for small entities. The electron statements, and we have fulfilled out other chieful reasons. We believe that the nature changes we have chiefuled as difficult and appropriate to notwice a basis for our originals.

Conclusions relating to going concern

We have enthing to export in respect of the following matters in relation to which the ISAs (UK) require us to report to you where the executive committee members use of the going concern basis of accounting in the proparation of the financial statements is not appropriate but in respect of identified material uncertainties we would draw attention to the disclosure in most (4K). Girnn forcern in relation to the emergence of the coronavirus apardensis in early parameters) and the coronavirus control of the coronavirus parameters in the coronavirus control of the coronavirus parameters in early parameters.

Other information

The executive committee members are responsible for the other information. The other information comprises the information information included in the annual report other than the financial statements and our Auditor's spent thereon. Our opinion on the financial statements does not cover the other information except and to the extent otherwise explicitly stated in our report, we do not express and from of assurance conclusion theretain.

In connection with our until of the financial attainments, our responsibility is to read the other information and, in driving so, consider whether the other information is maturally inconsistent wither the financial statements or our knowledge detailed in the outlet or otherwise appears to be materially misstancial. If we identify such material inconsistencies or apparent material misstancement, was exempted to determine whether there is a material misstancement in the financial statement or a material misstancement of this other information, is, the bad on the work we have performed, we conclude that there is a material misstancement of the other information, we are required to operation that fit.

Opinions on other matters prescribed by the Companies Act 2006

- In our opinion, based on the work undertaken in the course of the audit:

 the information given in the executive committee's report (incorporating the trustees' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
 - the executive committee's report (incorporating the trustees' report) have been prepared in accordance with applicable legal requirements

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HARPENDEN MENCAP

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Executive Committee's Annual Report (incorporating the Trustees' Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you, if in our opinion:

- adequate accounting records have not been kept
 - the financial statements are not in agreement with the accounting records
 - · certain disclosures of trustees' remuneration specified by law are not made; or
 - · we have not obtained all the information and explanations necessary for the purposes of our audit

Responsibilities of the executive committee members

As explained more fully in the executive committee members responsibilities statement (set on page 4), the executive committee members are responsible for the preparation of the financial statements and for being satisfied they give a true and fully view, and for such internal control as they determine to necessary to enable the preparation of financial statements that are free from material insistatement, whether due to finand or entrol.

In preparing the financial statements, the executive committee members are responsible for assessing the Charly's fulfilly to continue as a paign concern, disclosing, as applicable, manters related to paign concern and using the ping concern has to of accounting unless the executive committee members either intend to liquidate the Charly or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to solvain reasonable assurance about whether the filtracial statements as a whole are for from material instancement, which was for fread or fread or error of solvain and analysis of the solvain and the

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsecsponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our salfit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in Auditor's report and for so other purpose. To the fallest exame permitted by Jaw, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report or for the opinious we have formed.



Andrew Wiggett Chartered Accountants and Statutory Auditors

Gainshorough House
15A High Street
Harpenden, Hertfordshire AL5 2RT

20th July 2020

HARPENDEN MENCAP

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2020 (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

2020 Unrestricted Restricted Notes Funds Funds Total INCOME Charitable activities Residential care 1.089.549 1.089.549 1.090.939 Supported living 460 875 460.875 442.284 Domiciliary services 487.240 487.240 482 806 Other activities 2.039.976 2 039 976 2,022,179 Other trading activities Charity shop 97 347 84 981 84,981 Fundraising Donations and legacies 61.045 21,568 88,268 Investments 1.981 1.981 Total income 2.209,522 21,568 2.231.090 EXPENDITURE Charitable activities Residential care 1.180.864 1,180,864 1,129,435 Supported living 464 149 464,149 427,093 Domiciliary services 431,017 Residents amenities & grant expenditure 16.486 17,631 Other activities 31,954 2,107,984 16,486 2,047,487 Other trading activities Charity shop 45.084 45.084 45.897 Fundraising 18,573 18.573 Total expenditure 2,171,641 16,486 2.188.127 2.115,356 NET INCOME/(EXPENDITURE) 6 and 7 37,881 5,082 42,963 115,797 Transfers between funds 17 18 362 (18,362) NET MOVEMENT IN FUNDS FOR THE YEAR 56,243 (13,280) 42,963 TOTAL FUNDS at 1st April 2019 2,474,960 60.469 2,419,632 TOTAL FUNDS at 31st March 2020

The notes on pages 10 to 18 form part of these financial statements.

2.531.703

£ 47 189 £ 2.578 391

BALANCE SHEET AS AT 31ST MARCH 2020

(Company number 02903642)

				2020				
	Notes		Funds	d R	Funds f	Total		Total 2019
FIXED ASSETS			~		*	~		*
Freehold property Other tangible fixed assets	11 12		3.187,330 87,728		*	3,187,330 87,728		3,187,330 84,557
TOTAL FIXED ASSETS			3,275,058			3,275,058		3,271,887
CURRENT ASSETS								
Debtors and prepayments Cash at bank and in hand	13		61,808 365,725		47,189	61,808 412,914		71,545 453,731
CREDITORS:amounts falling due			427,533		47,189	474,722		525,276
within one year	14		(152,652)		20	(152,652)		(193,297)
NET CURRENT ASSETS			274,881		47,189	322,070		331,979
TOTAL ASSETS LESS CURRENT LIABILITIES			3,549,939		47,189	3,597,128		3,603,866
CREDITORS:amounts falling due after more than one year	15		(1,018,736)			(1,018,736)		(1,068,437)
NET ASSETS	16	£	2,531,203	£	47,189 £	2,578,392	£	2,535,429
FUNDS								
Restricted	17							
Building.					18.648	18,648		17,328
Amenities			-		21,041	21,041		42,790
Employment Opportunities			-		7,500	7,500		
IT & telecomms Unrestricted			-			-		351
Designated Building Fund	17							
Designated Building Fund Designated Major Building Repairs Fund			101,231		(*)	101,231		101,151
General Fund			2,393,566			36,406 2,393,566		35,377 2,337,432
TOTAL CHARITY FUNDS	17	٤	2.531.203	£	47.189 £	2 578 392	•	2.535.429

Approved by the Board on 20th July 2020 and signed on its behalf by:

J. Caseberry
J. Caseberry
Chairman of Executive Committee
and Trustee

N. Latham Treasurer and Trustee

The notes on pages 10 to 18 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2020

		2020	2019
	9.0	£	£
Reconciliation of net income (expenditure) to net ca	sh flow		
from operating activities Net income (expenditure) for year			
(as per Statement of Financial Activities)			7770000
(as per Statement of Financial Activities) Adjustments for:		42,963	115,797
Adjustments for: Depreciation charges		200.000	00.000
Interest from cash and investments		39,615	33,101
Loss (Profit) on sale of fixed assets		(1,981)	(2,145)
Loss (Profit) on sale of fixed assets Decrease in debtors		9.737	
(Decrease) increase in creditors			47,252
(Decrease) increase in creditors		(42,352)	34,341
Net cash generated from operating activities		48,484	228,346
Cash flows from investing activities			
Interest from cash and investments		1.981	2,145
Proceeds from sale of tangible fixed assets		1,501	40.575
Purchase of tangible fixed assets		(43,288)	(50,813)
Net eash used in investing activities		(41,307)	(48,668)
Cash flows from financing activities			
Repayment of loan		(47,994)	(50,135)
Net cash used in financing activities		(47,994)	(50,135)
Change in cash and cash equivalents			
in the reporting period		(40,817)	129,543
Cash and cash equivalents at 31st March 2019			
Cash at bank and in hand		453,731	324,188
Cash and cash equivalents at 31st March 2020			
Cash at bank and in hand		£ 412,914	£ 453,731
Analysis of changes in net debt			
	01.04.19 £	Cash flow	31.03.20
Cash at bank and in hand	453,731	(40,817)	412.914
Debt			
Secured bank loan	(1,116,431)	47,994	(1,068,437)
	£ (662,700)	£ 7,177	£(655,523)
	2 (302,700)	~ 7,177	4(0003,323)

1. ACCOUNTING POLICIES

(a) Basis of accounting

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charlicis: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland IRSS 1021, the Commanies Act 2006 and UK Generally Accented Accountine Practices.

(b) Fund accounting

Unrestricted funds are available for use at the discretion of the Instocs in furtherance of the general objectives of the Charity. Designated finds are unrestricted funds carmanced by the Executive Committee for particular purposes. Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an apoeal.

(c) Fixed assets

Fixed assets are stated at cost less accumulated depreciation. The costs of minor additions or those costing below £300 are not capitalised.

Properties under construction are stated at cost. Cost comprises site acquisition costs, professional fees, building and construction costs and finance costs, including interest. Interest charged is capitalised from loan drawdown until physical construction is complete and the building is brought into use.

Depreciation is provided at rates calculated to write off the cost of fixed assets less their estimated residual value, over their expected useful lives on the following basis:

Freehold land - Nil

Properties under construction - Nil Freehold buildings - 2%

Vehicles, furniture and equipment - 25% - 33 1/3% on cost

(d) Income

All incoming resources are included in the statement of financial activities when the Charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Charges for residents are included in the financial statements on the basis of amounts receivable in the year. Domations, Subscriptions, Chargis, shop and other finant raising income is accounted for as received by the Chargis, Legacies are included when the Chargis is advised by the personal representative of an estate that payment will be made or properly transferred and the amount involved can be quantified.

Clothing and other items donated for resale through the Charity Shop are included as incoming resources within activities for generating funds when they are sold

activities for generating funds when they are sold. Investment income is included when receivable.

The value of services provided by volunteers has not been included in these accounts.

(e) Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the Charity Shop.

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the Charity and include the audit fees and costs linked to the strategic management of the Charity.

All costs are allocated between the expenditure categories of the statement of financial activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on appropriate buses, comprising per capita and estimated usage.

1. ACCOUNTING POLICIES continued

(f) Pensions

The Charity provides a defined contribution personal pension scheme arrangement for its employees. The assets are held separately from those of the charity in independently administered insurance company funds. The pension charge in the accounts represents the amounts payable by the charity to the funds in respect of the year for employee members.

(g) Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the accounts as incurred.

(h) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable and payable within one year are recorded at transaction price.

(i) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

(j) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(k) Going concern

The financial statements have been propared on a going concern basis as the trustees believe that no material uncertainties exist, except as dischooled below. The trustness have considered the level of flinds beld and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charry in too had the trustness. The budgeted income and expenditure is sufficient visit in the level of reserves for the charry in too had the trustness as going concern.

In the early part of 2020, a coonavirus pandemic emerged which caused connomic uncertainty and the United Kingdom government to implement significant restrictions on social and business activities. The Trateces have considered the potential impact of this on the financial position of the charity and have concluded that the Charity is unlikely to be sterrificantly affected by this.

NOTES FORMING PART OF THE FINANCE 2. CHARITABLE ACTIVITIES - SERVICES	(continued)				
2. CHARITABLE ACTIVITIES - SERVICES	Residential	Adults'	Adults'		
	Care for	Supported	Domiciliary	Total	Total
	Adults	Living	Services	2020	2019
	£	E	£	£	£
Income	-	-	-	2	Z,
Service charges	1.089.549	460.875	487,240	2,037,664	2,016,026
The true charges	1,047,547	400,075	487,240	2,037,009	2,010,020
Expenditure					
Salaries, national					
insurance & pensions	975,110	387,850	309,982	1,672,942	1,594,430
Other staff costs	34,870	10,370	12,454	57,694	37,138
Depreciation	20.188	13,497	4,075	37,760	31,243
Equipment purchase & repairs	8,300	2,347	1,562	12,209	11,823
Premises repairs & maintenance	12,311	5.976	14,223	32,510	49,329
Residents' costs	44,100	672	1.136	45,908	41,599
Rent & Council Tax	3.277	3,734	10.492	17,503	17,279
Vehicles & travel	12.286	3.742		16.028	13,774
Electricity, gas, water & cleaning	13.264	12,103	13.884	39.251	34,693
Telephones	4,218	2,494	2.678	9,390	12,551
Stationery & office costs	10,586	4,050	4,512	19,148	17.016
Registration, legal & professional fees	6,199	2,429	2.759		
				11,387	18,022
Insurance	8,569	3,835	4,847	17,251	16,981
Mortgage interest payable	50000		38,310	-	39,958
Other expenses	2,420	1.236	1.744	5,400	4,564
	1.155,698	454,335	422,658	2.032.691	1.940.400
Support costs (note 5)	19,996	7,798	6,642	34,436	35,960
Governance costs (note 5)	5,170	2.016	1,717	8,903	9.525
Total	1,180,864	464,149	431,017	2,076,030	1,985,885
Net (expenditure)/income					
for the year (note 6)	£ (91,315)	£ (3,274)	£ 56,223 £	(38,366)£	30,141
3. CHARITABLE ACTIVITIES - OTHER					
CHARITABLE ACTIVITIES OTHER	Britannia	Employment	Other	Total	Total
	Club	Scheme	Activities	2020	2019
	£	Scheme	£	£ 6	6
Income			-		
Service charges & other income	828	-	1,484	2,312	6,153
Expenditure					
Salaries, national insurance & pensions	1.091	16,110	1,386	18.587	27.287
Other staff costs	20	283	33	336	395
Depreciation, repairs & maintenance	9	242	14	265	2,673
Rent, council tax & utilities costs	2	8 694	3	8.699	9.197
Stationery and office costs	274	1,442	26	1.742	1,621
Insurance	0	352	15	376	
					383
Other expenses	51	292	14	357	605
Donations to associated groups	-	-	1,100	1,100	1,100
	1,456	27,415	2,591	31,462	43,261
Support costs (note 5)	23	329	39	391	562
Governance costs (note 5)	.6	85	10	101	148
Total	1,485	27,829	2,640	31,954	43,971
Net (expenditure) for the year (note 6)	£ (657)	£ (27,829)	£ (1,156)£	(29,642)£	(37,818

4. OTHER TRADING ACTIVITIES AND OTHER INCOME AND EXPENDITURE FOR YEAR

	Charity	Other	Subscriptions Donations &		Total	Total
	Shop	Fundraising	Legacies	Income	2020	2019
	£	£	£	1	£	£
Income						
Shop takings	77.142				77,142	89.54
Shop - Flat rent received	7,839	2			7,839	7.80
Events income		21.539			21.539	21.21
Membership subscriptions			485		485	49
Donations			62,414		62,414	63.47
Grants	8	3	19,274		19,274	14,30
Legacies		2		16		10.00
Bank interest (from UK deposits)			500	1.981	1.981	2,14
Other	ū	-	440	1,501	440	4,1
Total	84,981	21,539	82,613	1,981	191,114	208,97
Expenditure						
Salary, national insurance & pension	19.631	11.215	12,747	-	43,593	35,60
Other staff costs	360	93	0.00	-	453	4
Depreciation	564	32			596	5
Equipment purchases & repairs	1.179	5		-	1.184	10
Premises repairs & maintenance	5,788	3	-	-	5,791	15.6
Rent and council tax	14.108				14.108	14.43
Electricity, gas, water & cleaning	718	7	-	-	725	7
Telephone	373	15			388	4
Stationery & office costs	800	57	427	-	1.284	1.77
Insurance	581	42		-	623	6
Events costs	-	6.152			6.152	6.6
Residents' costs	73	2	0.00		75	-
Vehicles and travel	-	-	200	1-		
Residents' amenities	-	-	3,312	-	3,312	4.59
Volunteer expenses	-	210	0.00	-	210	42
Other expenses	280	18		-	298	1.77
Professional fees	102	586	(5)		688	7
	44,557	18,437	16,486		79,480	84.54
Support costs (note 5)	419	108	-	-	527	7.5
Governance costs (note 5)	198	28		0	136	20
Total	45,084	18,573	16,486	-	80,143	85,50
Net income for the year (note 6)	£ 39,897	£ 2,966	£ 66,127	£ 1,981	£ 110,971	£ 123,47

	Activities -Services	Activities -Other	Activities -Shop	Activities -Other	Other	Basis of Allocation
	£	£	£	£	£	
Staff costs	23,133	262	281	72		head count
Premises and office	9,180	101	108	28		floor area
Registration, professional & finance	2,123	28	30	8		head count
Governance (note 5, page 14)	8,903	101	108	28	-	head count
	£ 43,339	£ 492	€ 527	£ 136	£ .	

HARPENDEN MENCAP

	2020	2019
	£	€.
Governance costs comprise:		
Professional fees - Auditor's remuneration	4,800	4.800
Administrative salaries	2.958	2.901
Insurance - Trustee Indemnity cover	1.382	2.136
Other		37
	£ 9.140	£ 9.874

6. NET INCOME/(EXPENDITURE) FOR THE YEAR

· RECONCILIATION OF ANALYSIS BY ACTIVITY

	Notes		2020		2019
			£		£
The net income/(expenditure) for the year arises as fi	ollows:				
Charitable activities - Services	2		(38.366)		30.141
Charitable activities - Other	3		(29,642)		(37,818)
Other trading activities	4		39,897		51,450
Donations, legacies and other fundraising	4		69.093		69,879
Investment income	4		1.981		2,145
Net income/(expenditure) for the year		£	42.963	£	115,797

7. NET INCOME/(EXPENDITURE) FOR THE YEAR

	£	£
This is stated after charging:		
Staff costs (note 8)	1,821,315	1,723,043
Auditors' remuneration:		
Audit fee (note 5)	4.800	4.800
Other services (note 19)		
Depreciation - owned assets (note 12)	29.764	22 101

2020

2019

8. STAFF COSTS

	£	£
Salaries	1.462,089	1,320,587
Social security costs	112,453	99,273
Employer contributions to pension schemes	67,466	59,827
Pension management fees	1,000	1,000
Other employee benefits	15.372	20,614
Other employment costs	45,633	19,278
	1,704,013	1,520,579
Agency staff costs	117,302	202,464
	6 1 821 216	C 1 707 047

No emoluments were paid to Trustees (2019: nil).

Total emoluments of £273,070 (2019; £270,921) were paid to 6 (2019; 6) key management personnel.

No employee received emoluments of more than £60,000,

As described in note 1(f), the charity provides a defined contribution pension arrangement for its eligible employees. The pension contributions made in the year, disclosed above, are in espect of 55 (2019-65) employees. The amount outstanding at the balance sheer date, included in Other excitors in note 14, was £9.110 (2019 - £8,304). Agency staff are used to provide cover for the permanent employees.

Freehold

Freebold

HARPENDEN MENCAP

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2020

STAFF COSTS continued
 The average employee head count during the year was 70 (2019; 71). The average monthly number of employees.

activities on the transfer that time equivalent, was as to to	2020	2019
Adult services	35.06	29.66
Supported living	14.33	12.30
Domiciliary living	12.93	13.12
Outreach service	0.76	0.99
Employment opportunities and Clubs		-
Charity shop	0.82	0.98
Fundraising	0.17	0.32
	64.29	57,37

9 TRUSTEE REMUNERATION & RELATED PARTY TRANSACTIONS

No member of the Executive Committee received any remuneration for this year and no relevant expenses were reimbursed to Trustees for this year.

No Trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year except in connection with the provision of services by the charity in the normal course of its operations and on its standard terms.

10. TAXATION

The Charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied in furtherance of its charitable objects. No charges to taxation have arise on the Charity in the year (2019- None).

11. FREEHOLD PROPERTY

	(Pine Court)	(Stairways)	Total
Cost	2	£	£
At 1st April 2019 and 31st March 2020	£2,608,309	£579,021	£3,187,330
Cost comprises:			
Cost of purchase	803,917	56,779	860,696
Original conversion costs		80.986	80,986
Extension and refurbishment		441.256	441,256
Building, Construction and related professional fee costs	1,724,602	-	1,724,602
Finance costs including interest	79,790	-	79,790
	£ 2,608,309	£ 579.021	£ 3.187.330

Freehold Property: 'Pine Court'

The frechold property known as 'Pine Court' is situated in Carlton Road, Harpenden. The building is wholly used for charitable purposes and is held to provide services to the charity's hereficience. Accordingly, the value in use comprises the present value of the assert's service potential which is best reposented by depreciated perplacement con-This is greater than actual cost which therefore remains the appropriate currying value in the accounts and, accordingly, no depreciation is required in accordance with accounting policy I(c).

Freehold Property: 'Stairways'

The freehold property, known as 'Stairways' is admated in Douglas Road, Harpenden. The building is mainly used for charitable purposes and is held to provide services to the charity's beneficiaries. (Butter that the indicative current market value of the property and, accordingly, the probable residual value is in excess of £3.000,000 the appropriate curring value in the accounts remains cost and no depreciation is required in accordinate with accounting policy 1(c).

The application of the buildings depreciation policy I(e) is reviewed annually by the Executive Committee and depreciation will be provided for at the point in time when amortisation of cost is recomised as being required.

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2020 (continued)

12. OTHER TANGIBLE FIXED ASSETS

		Property urniture & requipment	fur	Office rniture & ruipment		Motor vehicles		Total £
Cost								
At 1st April 2019		336,734		55,905		35,905		428,544
Additions		30,743		12,545				43,288
Disposals		(14.499)		(5,447)		-		(19,946
At 31st March 2020		352,978		63,003		35,905		451,886
Depreciation								
At 1st April 2019		278,239		32,551		33,197		343,987
Charge for year		25,242		11,665		2,708		39,615
Disposals		(13,997)		(5,447)		20		(19,444
At 31st March 2020		289,484		38,769		35,905		364,158
Net book value								
At 31st March 2020	£	63,494	£	24.234	£		£	87,728
At 31st March 2019	£	58,495	£	23.354	£	2,708	٤	84,557

At 31st March 2019	£ 5	8,495	£	23,354	£	2,708	٤	84,557
The property and office furniture and equipment an	d the mo	tor vehi	cles	are all use	d wh	olly for char	ritabl	e purposes
13. DEBTORS								
						2020		2019
Residents' charges involved						21.867		23.982
Prepayments						28,937		32,708
Other debtors						11.004		14.855
Caller debiois						11,004		14,655
					٤	61,808	٤	71.545
14. CREDITORS: Amounts falling due within one year								
						2020		2019
Back to the State of the State						49.701		£ 47,994
Bank loan repayable within one year (note 15) Income in advance						6,278		2.781
Social Security and other taxes						26.268		26.889
Purchase ledger balances						31,732		56.783
Acenials						24,263		32,693
Other creditors						14,410		26,157
					٤	152,652	£	193,297
15. CREDITORS: Amounts falling due after more than	one year							
						2020		2019
						£		2019 £
Bank loan repayable after more than one year						1,018,736		1,068,437
					£	1.018.736	£	1.068.437

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2020

15. CREDITORS: Amounts falling due after more then one year (continued)

The bank loan is a non-residential mortgage agreement with the Charity's bankers, Triodos Bank UK Ltd., for a total sum of £1,400,000, which was raised to part finance the purchase and construction of Pine Court, Carlton Road, Harpenden (see note 11). The loan is secured on the Charity's freehold property 'Stairways' and at the balance sheet date comprised approximately 35% of its estimated market value. The loan is repayable in monthly instalments over 25 years commencing in July 2012, with interest charged at base rate plus 2.5% with a minimum rate of 3.5%, as follows:

	2020 £	2019 £
Within one year	49,701	47,994
Between one and two years	51,469	49,701
Between two and five years	165,652	159,963
After more than five years	801,615	858,773
	1,018,736	1,068,437
Total Bank Loan at 31st March 2020	£ 1,068,437	£ 1,116,431

EE	N FUNDS								
			Restricted		Designated		General		Total
							fund		funds
			£		£		£		£
			-						3,275,058
			47,189		137,637				474,722
									(152,652)
						-	1.018,736)		(1,018,736)
		£	47,189	£	137,637	£	2,393,566	£	2,578,392
	At		Incoming		Outgoing				At
	01.04.19		resources		resources		Transfers		31.03.20
	£		£		£		£		5
	17,328		1,320		-				18,648
			3,774		(427)		(3.698)		
	42,790		974		(8.059)		(14,664)		21.041
			500		(500)				-
			15,000		(7,500)				7,500
£	60,469	£	21,568	£	(16,486)	£	(18,362)	£	47,189
	101,151		80		- 2				101,231
	36,377		29						36,406
	2,337,432		2,209,413		(2,171,641)		18,362		2,393,566
£	2,474,960	£	2,209,522	£	2,171,641	í	18,362	£	2,531,203
£	2,535,429	£	2,231,090	£	(2,188,127)	£	-	٤	2,578,392
	£	£ 17,328 351 42,790 £ 60,469 101,151 36,377	6.04.19 17,328 181 142,790 1 60,669 1 60,669 1 101,137 1 2,371,432 2 2,474,960 £ 2,474,960	### Restricted finess ### Restricted finess ### Restricted ### Restr	Restricted finesh	Restricted finesh Designated finesh	Septrated Intelligence Septrated Intelligence Septrated Intelligence Septrated Intelligence Septrated Intelligence Septrated S	Restricted Declinated Inside In	Septrated Declarated Intel® Control Intel® Contro

17. MOVEMENTS IN FUNDS (continued)

Purpose of restricted funds Building Fund: This fund is for donations and other monies received, including grants, ax specified by the donors. Regular donations of £1,320 were added to the fund. There were no dishursements from the fund during the year. giving a balance carried forward of £18,648.

IT & telecomms: £3,774 funds were received in 2019/20 and added to the balance brought forward. Total available funds of £4,125 were fully expended on capital (£3,698) and expense (£427) items.

Amenities: The Amenities Funds balance brought forward of £42,790 was supplemented by £974 received in the year. Total outgoing resources of £22.723, including capital items of £14,664, were spent to further enhance the lives of

residents, leaving a balance carried forward of £21,041. Employment Opportunities; A grant of £15,000 was received to support the Charity's work in this area over a period of

two years. Half of the grant has been utilised in 2019/20, leaving a balance of £7,500 carried over into 2020/21. Purpose of designated funds

Building fund: The Executive Committee designated a fund of £100,000 to be retained for future building projects and to which a share of bank interest is accumulated annually. The incoming resources for the year represent the fund's share of interest receivable in 2019/20, amounting to £80, leaving a balance carried forward and available for future projects of £101,231

Major Building Repairs fund: In the light of the Charity's investment in freehold property, the Executive Committee considered it appropriate, in 2013/14, to set up a designated fund to cover major repairs. There were no transfers to the fund in the year but a share of bank deposit interest, £29, was added to the fund for 2019/20. There were no items of exceptional maintenance works in 2019,20, leaving a balance of £36,406 carried forward.

Purpose of the general fund

General fund: The unrestricted general fund is available for use in fulfilling the general objects of the charity. At 31st March 2020 the balance on this fund was £2.393.566 of which £2.206.621 has been used to acquire functional fixed assets. The remaining balance of £186,945 is available to be applied towards meeting the charity's currently assessed reserve requirement of £450,000. In view of the appearent funding shortfall of £263,055 at the year end, the Executive Committee continue to monitor both the reserves level requirement and the funds available in the current year.

18. OTHER COMMITMENTS

At 31st March 2020, the charity had no capital commitments (2019- Enil). In addition there were financial commitments under non-cancellable operating leases, as follows:

	Land & Buildings		Equipme	ent
	2020	2019	2020	2019
	=	2	1	2
Expiry date: Within one year	-			2,276
Expiry date: Between one and five years	21,000	21,000	1,980	2,017

19. NON-AUDIT SERVICES

In common with many other businesses of our size and nature we use our auditors to assist us with the provision of other services from time to time. During the year ended 31st March 2020 no other services were provided.